

## HARVARD SINGAPORE FOUNDATION

*(Incorporated in Singapore as a company limited  
by guarantee without share capital. Registration Number: 200503715N)*

## FINANCIAL STATEMENTS

*For the financial year ended 31 March 2010*

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*For the financial year ended 31 March 2010*

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## **HARVARD SINGAPORE FOUNDATION**

### **DIRECTORS' REPORT**

*For the financial year ended 31 March 2010*

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The directors present their report to the members together with the audited financial statements of the Company for the financial year ended 31 March 2010.

#### **Directors**

The directors of the Company at the date of this report are as follows:

Koh Boon Hwee  
Lee Keen Whye  
Teo Soon Chye

#### **Arrangements to enable directors to acquire shares and debentures**

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

#### **Directors' interests in shares or debentures**

As the Company is limited by guarantee and has no share capital, none of the directors holding office at the end of the financial year had any interest in the share capital of the Company which is required to be reported pursuant to Section 201(6)(g) of the Companies Act.

#### **Directors' contractual benefits**

Since the end of the previous financial year, no director has received or become entitled to receive a benefit by reason of a contract made by the Company or a related corporation with the directors or with a firm of which he is a member or with a company in which he has a substantial financial interest.

#### **Share options**

As the Company is limited by guarantee, there are no share options and unissued ordinary shares.

**HARVARD SINGAPORE FOUNDATION**

**DIRECTORS' REPORT**

*For the financial year ended 31 March 2010*

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**Independent auditor**

The independent auditor, PricewaterhouseCoopers LLP, has expressed its willingness to accept re-appointment.

On behalf of the directors



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LEE KEEN WHYE  
Director

- 1 NOV 2010



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KOH BOON HWEE  
Director

## HARVARD SINGAPORE FOUNDATION

### STATEMENT BY DIRECTORS

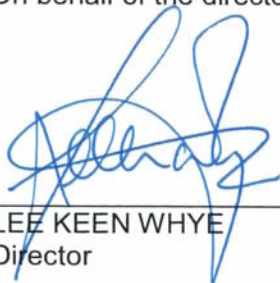
*For the financial year ended 31 March 2010*

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In the opinion of the directors,

- (a) the financial statements as set out on pages 5 to 13 are drawn up so as to give a true and fair view of the state of affairs of the Company as at 31 March 2010 and its results, changes in equity and cash flows of the Company for the financial year then ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

On behalf of the directors



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LEE KEEN WHYE  
Director

- 1 NOV 2010



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KOH BOON HWEE  
Director

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF  
HARVARD SINGAPORE FOUNDATION**

We have audited the accompanying financial statements of Harvard Singapore Foundation set out on pages 5 to 13, which comprise the balance sheet as at 31 March 2010, the statement of comprehensive income, the statement of changes in equity and the cash flow statement for the financial year then ended, and a summary of significant accounting policies and other explanatory notes.

*Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the provisions of the Singapore Companies Act (Cap. 50) (the "Act") and Singapore Financial Reporting Standards. This responsibility includes:

- (a) devising and maintaining a system of internal accounting control sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets;
- (b) selecting and applying appropriate accounting policies; and
- (c) making accounting estimates that are reasonable in the circumstances.

*Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

*Opinion*

In our opinion,

- (a) the financial statements of the Company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Company as at 31 March 2010, and the results, changes in equity and cash flows of the Company for the financial year ended on that date; and
- (b) the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.



PricewaterhouseCoopers LLP  
Public Accountants and Certified Public Accountants

Singapore, - 1 NOV 2010

## HARVARD SINGAPORE FOUNDATION

### STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 31 March 2010

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	Note	General Fund		Endowment Fund		Total	
		2010 \$	2009 \$	2010 \$	2009 \$	2010 \$	2009 \$
Donations		-	50,000	-	200,000	-	250,000
Other income	3	1,590	4,805	-	-	1,590	4,805
Less:							
Administrative expenses	4	(31,585)	(10,252)	-	-	(31,585)	(10,252)
Net (deficit)/surplus, representing total comprehensive (loss)/income		<u>(29,995)</u>	<u>44,553</u>	<u>-</u>	<u>200,000</u>	<u>(29,995)</u>	<u>244,553</u>

## HARVARD SINGAPORE FOUNDATION

### BALANCE SHEET

As at 31 March 2010

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	Note	2010 \$	2009 \$
<b>Current assets</b>			
Cash and cash equivalents	7	972,254	1,002,686
Other receivables	8	128	291
		<u>972,382</u>	<u>1,002,977</u>
<b>Total assets</b>		<u>972,382</u>	<u>1,002,977</u>
<b>Current liabilities</b>			
Other payables	9	10,400	11,000
		<u>10,400</u>	<u>11,000</u>
<b>Total liabilities</b>		<u>10,400</u>	<u>11,000</u>
<b>Net assets</b>		<u>961,982</u>	<u>991,977</u>
<b>Represented by:</b>			
Endowment Fund		918,516	918,516
General Fund		43,466	73,461
		<u>961,982</u>	<u>991,977</u>



## HARVARD SINGAPORE FOUNDATION

### STATEMENT OF CHANGES IN EQUITY

*For the financial year ended 31 March 2010*

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	Endowment Fund \$	General Fund \$	Total \$
Balance at 1 April 2009	918,516	73,461	991,977
Total comprehensive loss	-	(29,995)	(29,995)
Balance at 31 March 2010	<u>918,516</u>	<u>43,466</u>	<u>961,982</u>
Balance at 1 April 2008	718,516	28,908	747,424
Total comprehensive income	200,000	44,553	244,553
Balance at 31 March 2009	<u>918,516</u>	<u>73,461</u>	<u>991,977</u>

## HARVARD SINGAPORE FOUNDATION

### CASH FLOW STATEMENT

For the financial year ended 31 March 2010

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	Note	2010 \$	2009 \$
<b>Cash flows from operating activities</b>			
Net (deficit)/surplus		(29,995)	244,553
Adjustments for:			
Interest income		(1,590)	(4,805)
Donations		-	(250,000)
Operating cash flow before working capital changes		(31,585)	(10,252)
Changes in operating assets and liabilities			
Other payables		(600)	10,113
Cash used in operations		(32,185)	(139)
Endowment Fund contributions received		-	200,000
General Fund contributions received		-	50,000
<b>Net cash (used in)/provided by operating activities</b>		<b>(32,185)</b>	<b>249,861</b>
<b>Cash flows from investing activities</b>			
Interest received		1,753	5,560
<b>Net cash provided by investing activities</b>		<b>1,753</b>	<b>5,560</b>
<b>Net increase in cash and cash equivalents held</b>		<b>(30,432)</b>	<b>255,421</b>
Cash and cash equivalents at the beginning of the financial year		1,002,686	747,265
<b>Cash and cash equivalents at the end of the financial year</b>	7	<b>972,254</b>	<b>1,002,686</b>

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## HARVARD SINGAPORE FOUNDATION

### NOTES TO THE FINANCIAL STATEMENTS

*For the financial year ended 31 March 2010*

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These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

#### 1. General

Harvard Singapore Foundation (the "Company") is incorporated and domiciled in Singapore and limited by guarantee. The address of its registered office is 50 Raffles Place, #17-01, Singapore Land Tower, Singapore 048623.

The principal activity of the Company is to act as a charitable foundation promoting the advancement of education in the management and governance of non-government organisations.

These financial statements are presented in Singapore Dollar, which is the Company's functional currency.

#### 2. Significant accounting policies

##### (a) Basis of preparation

The financial statements have been prepared in accordance with Singapore Financial Reporting Standards ("FRS"). The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRS requires management to exercise its judgement in the process of applying the Company's accounting policies. It also requires the use of accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the financial year. Although these estimates are based on management's best knowledge of current events and actions, actual results may ultimately differ from those estimates.

##### ***Interpretations and amendments to published standards effective in 2009***

On 1 April 2009, the Company adopted the new or amended FRS and Interpretations to FRS ("INT FRS") that are mandatory for application from that date. Changes to the Company's accounting policies have been made as required, in accordance with the relevant transitional provisions in the respective FRS and INT FRS.

## HARVARD SINGAPORE FOUNDATION

### NOTES TO THE FINANCIAL STATEMENTS

*For the financial year ended 31 March 2010*

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#### 2. Significant accounting policies (continued)

##### (a) Basis of preparation (continued)

*The following is the amended FRS that is relevant to the Company:*

FRS 1 (Revised) - 'Presentation of financial statements' (effective from 1 January 2009). The revised standard prohibits the presentation of items of income and expenses (that is, 'non-owner changes in equity') in the statement of changes in equity. All non-owner changes in equity are shown in a performance statement, but entities can choose whether to present one performance statement (the statement of comprehensive income) or two statements (the income statement and statement of comprehensive income). The Company has chosen to adopt the former alternative. Where comparative information is restated or reclassified, a restated balance sheet is required to be presented as at the beginning comparative period. There is no restatement of the balance sheet as at 1 April 2008 in the current financial year.

##### (b) Revenue recognition

Donation income is accounted for on a receipt basis.

Interest income is recognised on a time proportion basis, using the effective interest method.

##### (c) Fair value estimation

The carrying amounts of current financial assets and liabilities, carried at amortised cost, are assumed to approximate their fair values.

The carrying amount of current receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities carried at amortised cost are estimated by discounting the future contractual cash flows at the current market interest rates that are available to the Company for similar financial liabilities.

##### (d) Cash and cash equivalents

Cash and cash equivalents include cash on hand and deposits with financial institutions.

##### (e) Income tax

Under Section 13 (1) (zm) of the Income Tax Act (Cap. 134), the income of the Company shall be exempted from tax as the Company is a registered charity under the Charities Act (Cap. 37).

## HARVARD SINGAPORE FOUNDATION

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2010

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#### 2. Significant accounting policies (continued)

##### (f) Share capital

The Company is incorporated as a company limited by guarantee without share capital.

#### 3. Other income

	2010	2009
	\$	\$
Interest income from fixed deposits placed with a financial institution	<u>1,590</u>	<u>4,805</u>

#### 4. Expenses by nature

Administrative expenses comprise the following:

	2010	2009
	\$	\$
Sponsorship expenses	30,650	10,000
Other expenses	935	252
	<u>31,585</u>	<u>10,252</u>

#### 5. Employee compensation

The Company does not have any employee on its payroll. The administrative function of the Company is handled by the directors of the Company who render these services on a voluntary basis.

#### 6. Income tax

By virtue of Section 13 (1) (zm) of the Income Tax Act (Cap. 134), the income of any charity registered or exempt from registration under the Charities Act (Cap. 37) shall be exempt from tax. As the Company is a registered charity under the Charities Act (Cap. 37), no provision for taxation had been made in the financial statements.

## HARVARD SINGAPORE FOUNDATION

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2010

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#### 7. Cash and cash equivalents

	2010 \$	2009 \$
Cash at bank and on hand	20,548	12,153
Short-term bank deposits	951,706	990,533
	<u>972,254</u>	<u>1,002,686</u>

Cash and cash equivalents were denominated in Singapore Dollar.

The carrying amounts of cash and cash equivalents approximated their fair values.

Short-term bank deposits have an average maturity of 1 month (2009: 1 month) from the end of the financial year with a weighted average effective interest rate of 0.13% (2009: 0.32%) per annum.

#### 8. Other receivables

At the balance sheet date, the carrying amounts of other receivables approximated their fair values. Other receivables were denominated in Singapore Dollar.

#### 9. Other payables

At the balance sheet date, the carrying amounts of other payables approximated their fair values. Other payables were denominated in Singapore Dollar.

#### 10. Related party transactions

- (a) The following related party transaction took place between the Company and related parties during the financial year on terms agreed by the parties concerned:

	2010 \$	2009 \$
Interest-free advance received from a director (included in the other payables balance)	<u>-</u>	<u>1,000</u>

- (b) There is no key management remuneration as the key management, namely the directors of the Company, having authority and responsibility for planning, directing and controlling the activities of the Company, assume these roles on a voluntary basis.

## **HARVARD SINGAPORE FOUNDATION**

### **NOTES TO THE FINANCIAL STATEMENTS**

*For the financial year ended 31 March 2010*

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#### **11. Donations**

The Company had been conferred with the status of Institution of a Public Character ("IPC") for the period from 21 March 2005 to 31 March 2010. The Ministry of Community Development, Youth and Sports had approved the Company's renewal application as an IPC for three years with effect from 29 September 2007. Under the Charities Act (Chapter 37) - Charities (IPC) Regulations 2007 ( the "Regulation"), paragraph 17(1)(a), the financial statements of an IPC is required to disclose the total amount of tax deductible donations received for the financial year.

There was no donation received during the financial year. In 2009, the total donations received during the financial year, amounting \$250,000, was tax deductible.

#### **12. Financial risk management**

The Company is mainly exposed to interest rate risk arising from its interest-bearing assets in the form of short-term fixed deposits with maturity periods within three months from the financial year end. The Company's activities do not expose it to other significant financial risks.

#### **13. Authorisation of financial statements**

These financial statements were authorised for issue in accordance with a resolution of the directors on - 1 NOV 2010